

Wood Badge is the highest and most advanced training course offered by the Boy Scouts of America. While it is rich in scouting history and tradition, participants will spend 5 full days and nights learning modern leadership theories and techniques based on the works of contemporary leadership and management scholars.

Among others, the course incorporates materials from:

• Warren Bennis, who has been rated as one of the top international leadership professionals. He has authored over 30 books, including *On Becoming a Leader*, which has been translated into 21 languages.

• Ken Blanchard also rated one of the top international leadership professionals. He also has authored over 30 books, including *The One Minute Manager*, which has been translated into 37 languages.

Stephen R. Covey, who was rated one of Time Magazine's 25 most influential Americans. He has authored several significant books, including *The 7 Habits of Highly Effective People* and *Principle-Centered Leadership*.
 Spencer Johnson, who is known for his book on change, *Who Moved My Cheese*?

A full list of source references is attached at the end of this letter.

Wood Badge is taught using multimedia presentations, hands-on exercises, case studies, role playing, and a unique after-course commitment to practice the leadership skills taught in the course. The participant develops five significant Scouting goals during the course, and then mentored to successfully complete those goals within eighteen months.

There are five themes that are presented and discussed in this course, and they are implemented using 14 competencies. The themes and corresponding competencies are:

 Living the Values—personifying the values, setting the example. Drive Vision, Mission, and Values Know the Territory Inspire the Heart 	 Guiding – focusing on enabling and developing others. Include and Optimize Diverse Talent Plan With a Bias for Action Develop Individuals and Teams Manage Conversations
 Growing—knowing and growing yourself first—a commitment to continuous improvement and lifelong learning. Know Thyself Learn to Listen, Listen to Learn Apply Interpersonal Savvy Connecting—with other people. Communicate Effectively Learn to Listen, Listen to Learn Apply Interpersonal Savvy 	 Coach and Mentor Embrace and Lead Change Create a Culture: "Train Them, Trust Them, Let Them Lead!" Empowering – ultimately helping other people to become healthier, wiser, freer, more autonomous, and more likely themselves "to serve and to lead." Plan with a Bias for Action Coach and Mentor Embrace and Lead Change

Dr. Blanchard's courses and workshops, offered through *The Ken Blanchard Companies,* run \$500 per day (\$2500 for 5 days). The Boy Scouts of America have negotiated royalty fees and intellectual property rights which allows them to offer the entire 5-day course for just under \$300.

Leaders at many companies (such as IBM, Motorola, and Intel) have recognized the value this training is to their employees. As such, many agree to pay the course fees and/or give time off as part of their employee's professional development and training plan. Individual company policies vary, however. If you would like additional information, please feel free to contact the Boy Scouts of America, Greater St. Louis Area Council Training Department, at (314) 361-0600.

Greater St. Louis Area Council 4568 West Pine Blvd. St. Louis, MO. 63108 stlbsa.org/training/wood-badge



Wood Badge Training Resources

Alessandra, Tony and O'Connor, Michael J., *People Smart in Business: Using the DISC Behavioral Styles Model to Turn Every Business Encounter into a Mutual Win*, Ingram Pub. Services, 2006

Alessandra, Tony and O'Connor, Michael J., *The Platinum Rule: Discover the Four Basic Business Personalities and How They Can Lead You to Success,* Grand Central Publishing, 1998

Bennis, Warren, *On Becoming a Leader*, Addison-Wellsey Publishing, 2009

Blanchard, Ken, *Leading at a Higher Level: Blanchard on How to be a High-Performing Leader*, FT Press, 2010

Blanchard, Ken, Leading at a Higher Level: Blanchard on Leadership and Creating High Performing Organizations, Pearson Prentice Hall, 2006

Blanchard, Ken, Carew, Donald, and Parisi-Carew, Eunice, *The One Minute Manager Builds High Performing Teams*, Harper Collins, 2009

Blanchard, Ken and Hodges, Phil, *The Servant Leader*, Nelson, Thomas, Inc., 2003

Blanchard, Ken and Johnson, Spencer, *The One Minute Manager*, Berkley Trade, 1982

Bonnstetter, Bill, *The Universal Language of DISC*, Target Training International, 1993

Covey, Steven M. R., *The Speed of Trust: The One Thing That Changes Everything*, Free Press, 2008

Covey, Steven R., *The Seven Habits of Highly Effective People*, Free Press, 1989

Deeprose, Donna, *The Team Coach: Vital New Skills* for Supervisors and Managers in a Team Environment, Amacom, 1995

DePree, Max, *Leadership is an Art*, Random House, 2004

DePree, Max, Leadership Jazz, Dell Publishing, 2009

Edmonds, Robert L, In Our Own Way, Red Honor Press, 2008

Edmonds, Robert L. and Linda T., *Scouting Our Way, A Guide to Faith, Duty, and Fellowship,* Eight Eleven Press, 2015

Faris, Rob, Knight, Ted, Wimbrough, Harry, and Durel, Joseph, *A Scout Leader's Guide to Youth Leadership Training—Working the Patrol Method*, 2009

Goldsmith, Marshall, *What Got You Here Won't Get You There: How Successful People Become Even More Successful*, Hachette Books, 2007

Greenleaf, Robert K., *The Servant as Leader*, The Greenleaf Center for Servant Leadership, 2008

Hersey, Paul and Blanchard, Ken, *Management of Organizational Behavior: Leading Human Resources*, Prentice Hall, 1969

Hersey, Paul, Blanchard, Ken, and Johnson, Dewey, Management of Organizational Behavior: Leading Human Resources, Prentice Hall, 2013.

Hesselbein, Frances, *Hesselbein on Leadership*, Jossey-Bass, 2002

Hyde, Catherine Ryan, Pay It Forward, Simon & Schuster, 2000

Keith, Kent, *The Case for Servant Leadership*, The Greenleaf Center of Servant Leadership, 2008

Kotter, John P., *Leading Change*, Harvard Business Review Press, 2012

Kotter, John and Rathgeber, Holger, *Our Iceberg is Melting: Changing and Succeeding Under Any Conditions*, Penguin Publishing, 2016

Kouzes, James M. and Posner, Barry Z., *The Leadership Challenge*, Josey-Bass, 2018

Lazarus, William P. and Sullivan, Mark, *Comparative Religion for Dummies*, For Dummies 2008

Lombardo, Michael M., *FYI: For Your Improvement, Competencies Development Guide,* Korn Ferry Leadership Architect, 2014

Maxwell, John C., Leadership Gold: Lessons I've Learned from a Lifetime of Leading, Zondervan, 2008

Greater St. Louis Area Council 4568 West Pine Blvd. St. Louis, MO. 63108 stlbsa.org/training/wood-badge

Boy Scouts of America's Wood Badge Leadership Training Program Information for Employers



Maxwell, John C., *The 21 Irrefutable Laws of Leadership: Follow Them and People Will Follow You*, Nelson, Thomas, Inc., 2008

Patterson, Kerry, Switzler, Al, Grebby, Joseph, and McMillan, Ron, *Crucial Conversations: Tools for Talking When Stakes are High*, McGraw Hill Education, 2011

Pieterson, Willie, *Strategic Learning*, John Wiley and Sons, 2010

Project Management Institute, A Guide to the Project Management Body of Knowledge, 6th edition Scott, Susan, Fierce Conversations, Berkley Books, 2004

Sinek, Simon, *Start with Why: How Great Leaders Inspire Everyone to Take Action*, Penguin Publishing, 2011

Smith, Huston, *The Illustrated World's Religions: A Guide to Our Wisdom Traditions*, HarperOne, 1995

Stone, Douglas, Patton, Bruce, and Heen, Sheila, Difficult Conversations: How to Discuss What Matters Most, Penguin Publishing, 2010

Tuckman, Bruce and Jensen, Mary Ann, *Development Sequence in Small Groups*, Psychological Bulletin, 1965

Boy Scouts of America References

Boy Scouts of America, *Craftstrip Braiding Projects*, #33169

Boy Scouts of America, Cub Scout Ceremonies for Dens and Packs, #620581

Boy Scouts of America, *Cub Scout Leader How To Book*, #621165

Boy Scouts of America, Cub Scout Songbook, #33222

Boy Scouts of America, A Scout is Reverent #635736

Boy Scouts of America, *Scouts BSA Handbook for Boys*, 2019, #648103

Boy Scouts of America, *Scouts BSA Handbook for Girls*, 2019 #648768

Boy Scouts of America, *Handbook for Venturers*, #637673

Boy Scouts of America, *Senior Patrol Leader* Handbook #647789

Boy Scouts of America, *Patrol Leader Handbook* #647788

Boy Scouts of America, Your Flag #33188

Boy Scouts of America, *Reverence: A Resource for Interfaith, Christian, Jewish, and Muslim Worship at Scouting Events* #34248

Boy Scouts of America, *Superior Campfires*, BSA #34153

Boy Scouts of America, Brodd, Jeffery, *World Religions: A Voyage of Discovery*, 4th edition, Saint Mary's Press, 2015

Greater St. Louis Area Council 4568 West Pine Blvd. St. Louis, MO. 63108 stlbsa.org/training/wood-badge